

General information about company		
Scrip code	509732	
NSE Symbol	NOTLISTED	
MSEI Symbol	NOTLISTED	
ISIN	INE972A01020	
Name of the entity	KOTHARI INDUSTRIAL CORPORATION LIMITED	
Date of start of financial year	01-04-2025	
Date of end of financial year	31-03-2026	
Reporting Quarter Type	Quarterly	
Date of Quarter Ending	31-12-2025	
Type of company	Equity	
Whether Annexure I (Part A) of the SEBI Circular dated December 31, 2024 related to Compliance Report on Corporate Governance is applicable to the entity?	Yes	
Whether Annexure I (Part B) of the SEBI Circular dated December 31, 2024 related to Investor Grievance Redressal Report is Applicable to the entity?	Yes	
Whether Annexure I (Part C) of the SEBI Circular dated December 31, 2024 related to Disclosure of Acquisition of Shares or Voting Rights in Unlisted Companies is Applicable to the entity?	Yes	
Whether Annexure I (Part D) of the SEBI Circular dated December 31, 2024 related to Disclosure of Imposition of Fine or Penalty is Applicable to the entity?	No	There is no imposition of fine or penalty during the qaurter.
Whether Annexure I (Part E) of the SEBI Circular dated December 31, 2024 related to Disclosure of Updates to Ongoing Tax Litigations or Disputes is Applicable to the entity?	No	There is no tax disputes and litigations.
Risk management committee	Not Applicable	
Market Capitalisation as per immediate previous Financial Year	Any other	
Is SCORE ID Available ?	Yes	
SCORE Registration ID	k00186	
Reason For No SCORE ID		

Type of Submission	Revision
Remarks (website dissemination)	
Remarks for Exchange (not for Website Dissemination)	

Annexure I

Annexure I to be submitted by listed entity on quarterly basis

I. Composition of Board of Directors

Disclosure of notes on composition of board of directors explanatory								Textual Information(1)
Whether the listed entity has a Regular Chairperson								Yes
Whether Chairperson is related to MD or CEO								Yes
Sr	Title (Mr / Ms)	Name of the Director	PAN	DIN	Category 1 of directors	Category 2 of directors	Category 3 of directors	Date of Birth
1	Mr	RAFIQ AHMED	AFDPJ5580N	02861341	Executive Director	Chairperson	MD	17-08-1974
2	Mrs	T A RAJALAXMI	AGBPR6785L	08148628	Non-Executive - Non Independent Director	Not Applicable		18-11-1961
3	Mr	GNANASAMBANDAM VENKATRAGHAVAN	AECPV3568C	03482581	Non-Executive - Independent Director	Not Applicable	Employee Director	02-01-1977
4	Mr	PERUMAL RAVIKUMAR	AIWPR5274K	09683689	Non-Executive - Independent Director	Not Applicable		17-02-1970
5	Mr	DAKSHINAMOORTHY GUNASEKARAN	AIBPG6944Q	07326495	Non-Executive - Independent Director	Not Applicable	Shareholder Director	19-01-1953

I. Composition of Board of Directors

Disqualification of Directors under section 164 of the Companies Act, 2013

Sr	Whether the director is disqualified?	Start Date of disqualification	End Date of disqualification	Details of disqualification	Current status
1	No				Active
2	No				Active
3	No				Active
4	No				Active
5	No				Active

I. Composition of Board of Directors

Sr	Whether special resolution passed? [Refer Reg. 17(1A) of Listing Regulations]	Date of passing special resolution	Initial Date of appointment	Date of Re-appointment	Date of cessation	Tenure of director (in months)	No of Directorship in listed entities including this listed entity (Refer Regulation 17A of Listing Regulations)	No of Independent Directorship in listed entities including this listed entity [with reference to proviso to regulation 17A(1) & reg. 17A(2)]	Number of memberships in Audit/ Stakeholder Committee(s) including this listed entity (Refer Regulation 26(1) of Listing Regulations)	No of post of Chairperson in Audit/ Stakeholder Committee held in listed entities including this listed entity (Refer Regulation 26(1) of Listing Regulations)	Reason for Cessation	Notes for not providing PAN	Notes for not providing DIN
1	NA		21-04-2017	26-09-2025		104.33	1	0	0	0			
2	NA		11-06-2018			90.67	1	0	2	0			
3	NA		05-05-2025			7.87	2	2	4	1			
4	NA		29-10-2025			2.07	3	3	4	2			
5	NA		30-10-2015	30-10-2020	29-10-2025	119.03	0	0	0	1	Tenure Completion		

Text Block

Textual Information(1)

1) Mr. Rafiq Ahmed is the Chairperson as well as MD of the company.

Audit Committee Details							
Whether the Audit Committee has a Regular Chairperson					Yes		
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks
1	07326495	DAKSHINAMOORTHY GUNASEKARAN	Non-Executive - Independent Director	Chairperson	30-10-2015	29-10-2025	Textual Information(1)
2	08148628	T A RAJALAXMI	Non-Executive - Non Independent Director	Member	31-03-2025		Textual Information(2)
3	03482581	GNANASAMBANDAM VENKATRAGHAVAN	Non-Executive - Independent Director	Member	17-05-2025		
4	03482581	GNANASAMBANDAM VENKATRAGHAVAN	Non-Executive - Independent Director	Chairperson	17-05-2025		Textual Information(3)
5	09683689	PERUMAL RAVIKUMAR	Non-Executive - Independent Director	Member	29-10-2025		Textual Information(4)

Sr Text Block

Textual Information(1)	Tenure Completion
Textual Information(2)	Rajalaxmi become member of the audit committee as on 31.03.2025
Textual Information(3)	Mr. G. Venkatraghavan was appointed as member of the committee with effect from 17.05.2025.. Upon the retirement of Mr. Gunasekaran, Mr. G. Venkatraghavan was appointed as the Chairman of the Audit Committee with effect from 30 October 2025.
Textual Information(4)	Ravi kumar become member of the audit committee with effect from 29.10.2025

Nomination and remuneration committee							
Whether the Nomination and remuneration committee has a Regular Chairperson					Yes		
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks
1	07326495	DAKSHINAMOORTHY GUNASEKARAN	Non-Executive - Independent Director	Chairperson	30-10-2015	29-10-2025	Textual Information(1)
2	08148628	T A RAJALAXMI	Non-Executive - Non Independent Director	Member	11-06-2018		
3	03482581	GNANASAMBANDAM VENKATRAGHAVAN	Non-Executive - Independent Director	Member	17-05-2025		
4	03482581	GNANASAMBANDAM VENKATRAGHAVAN	Non-Executive - Independent Director	Chairperson	17-05-2025		Textual Information(2)
5	09683689	PERUMAL RAVIKUMAR	Non-Executive - Independent Director	Member	29-10-2025		Textual Information(3)

Sr Text Block

Textual Information(1)	Tenure Completion
Textual Information(2)	Mr. G. Venkatraghavan was appointed as member of the committee with effect from 17.05.2025.. Upon the retirement of Mr. Gunasekaran, Mr. G. Venkatraghavan was appointed as the Chairman of the NRC Committee with effect from 30 October 2025.
Textual Information(3)	Ravi kumar become member of the NRC committee with effect from 29.10.2025

Stakeholders Relationship Committee							
Whether the Stakeholders Relationship Committee has a Regular Chairperson					Yes		
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks
1	07326495	DAKSHINAMOORTHY GUNASEKARAN	Non-Executive - Independent Director	Chairperson	30-10-2015	29-10-2025	Textual Information(1)
2	08148628	T A RAJALAXMI	Non-Executive - Non Independent Director	Member	11-06-2018		
3	03482581	GNANASAMBANDAM VENKATRAGHAVAN	Non-Executive - Independent Director	Member	17-05-2025		Textual Information(2)
4	09683689	PERUMAL RAVIKUMAR	Non-Executive - Independent Director	Member	29-10-2025		Textual Information(3)
5	09683689	PERUMAL RAVIKUMAR	Non-Executive - Independent Director	Chairperson	29-10-2025		Textual Information(4)

Sr Text Block

Textual Information(1)	Tenure Completion
Textual Information(2)	Mr. G. Venkatraghavan nd was inducted as a Member of the Stakeholders Relationship Committee with effect from 17 May 2025.
Textual Information(3)	Ravi Kumar become member of the SRC commitee with effet from 29.10.2025 and Upon the retirement of Mr. Gunasekaran, Ravi Kumar become chairman of the commitee with effect from 30.10.2025.
Textual Information(4)	Upon the retirement of Mr. Gunasekaran, Ravi Kumar become chairman of the commitee with effect from 30.10.2025.

Risk Management Committee							
Whether the Risk Management Committee has a Regular Chairperson							
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks

Corporate Social Responsibility Committee							
Whether the Corporate Social Responsibility Committee has a Regular Chairperson							
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks

Other Committee						
Sr	DIN Number	Name of Committee members	Name of other committee	Category 1 of directors	Category 2 of directors	Remarks

Annexure 1

Annexure 1

III. Meeting of Board of Directors

Disclosure of notes on meeting of board of directors explanatory				Notes for not providing Date	Whether requirement of Quorum met (Yes/No)	Total Number of Directors as on date of the meeting	Number of Directors present* (All directors including Independent Director)	No. of Independent Directors attending the meeting*
Sr. No.	Date(s) of meeting (if any) in the previous quarter	Date(s) of meeting (if any) in the current quarter	Maximum gap between any two consecutive (in number of days)					
1	23-07-2025				Yes	4	4	2
2	02-08-2025		9		Yes	4	4	2
3	14-08-2025		11		Yes	4	4	2
4	26-08-2025		11		Yes	4	4	2
5		28-10-2025	62		Yes	4	4	2
6		14-11-2025	16		Yes	4	4	2
7		29-11-2025	14		Yes	4	4	2

Annexure 1

IV. Meeting of Committees

Disclosure of notes on meeting of committees explanatory										
Sr	Name of Committee	Date(s) of meeting (Enter dates of Previous quarter and Current quarter in chronological order)	Maximum gap between any two consecutive (in number of days)	Name of other committee	Reason for not providing date	Whether requirement of Quorum met (Yes/No)	Total Number of Directors in the Committee as on date of the meeting	Number of Directors Present (All Directors including Independent Director)	No. of Independent Directors attending the meeting*	No. of members attending the meeting (other than Board of Directors)
1	Audit Committee	14-08-2025				Yes	3	3	2	4
2	Audit Committee	26-08-2025	11			Yes	3	3	2	2
3	Audit Committee	28-10-2025	62			Yes	3	3	2	1
4	Audit Committee	14-11-2025	16			Yes	3	3	2	4
5	Audit Committee	29-11-2025	14			Yes	3	3	2	1
6	Nomination and remuneration committee	26-08-2025				Yes	3	3	2	1

Annexure 1

IV. Meeting of Committees

Sr	Name of Committee	Date(s) of meeting (Enter dates of Previous quarter and Current quarter in chronological order)	Maximum gap between any two consecutive (in number of days)	Name of other committee	Reason for not providing date	Whether requirement of Quorum met (Yes/No)	Total Number of Directors in the Committee as on date of the meeting	Number of Directors Present (All Directors including Independent Director)	No. of Independent Directors attending the meeting*	No. of members attending the meeting (other than Board of Directors)
7	Nomination and remuneration committee	28-10-2025	62			Yes	3	3	2	1
8	Stakeholders Relationship Committee	12-09-2025				Yes	3	3	2	1
9	Stakeholders Relationship Committee	14-11-2025	62			Yes	3	3	2	1

Annexure 1

V. Affirmations

Sr	Subject	Compliance status (Yes/No)
1	The composition of Board of Directors is in terms of SEBI (Listing obligations and disclosure requirements) Regulations, 2015	Yes
2	The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015 a. Audit Committee	Yes
3	The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. b. Nomination & remuneration committee	Yes
4	The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. c. Stakeholders relationship committee	Yes
5	The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. d. Risk management committee (applicable to the top 1000 listed entities)	NA
6	The committee members have been made aware of their powers, role and responsibilities as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015.	Yes
7	The meetings of the board of directors and the above committees have been conducted in the manner as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015.	Yes
8	This report and/or the report submitted in the previous quarter has been placed before Board of Directors.	Yes

Annexure 1

Sr	Subject	Compliance status
1	Name of signatory	ANIL KUMAR PADHIALI
2	Designation	Company Secretary and Compliance Officer

Details of Cyber security incidence

Whether as per Regulation 27(2)(ba) of SEBI (LODR) Regulations, 2015 there has been cyber security incidents or breaches or loss of data or documents during the quarter

No

Number of cyber security incidence or breaches or loss of data event occurred during the quarter

Sr.

Date of the event

Brief details of
the event

Signatory Details

Name of signatory	ANIL KUMAR PADHIALI
Designation of person	Company Secretary and Compliance Officer
Place	CHENNAI
Date	21-01-2026

Investor Grievance Details

No. of investor complaints pending at the beginning of Quarter	0
No. of investor complaints received during the Quarter	1
No. of investor complaints disposed off during the Quarter	1
No. of investor complaints those remaining unresolved at the end of the Quarter	0

Disclosure of Acquisition of Shares or Voting Rights in Unlisted Companies- The details of acquisition of shares or voting rights in unlisted companies during the quarter in terms of sub-para 1 of para A of Part A of Schedule III are given below:

Any Other Information for Disclosure of Acquisition of Shares or Voting Rights in Unlisted Companies					Textual Information(1)
Sr. No.	Name of the unlisted company in which shares or voting rights have been acquired	Date of acquisition	Aggregate holding (% shares or voting rights) as at the end of the previous quarter	% shares or voting rights acquired during the quarter	Aggregate holding (% shares or voting rights) as at the end of the quarter
1	Phoenix Kothari Footwear Limited	06-12-2025	30	0	30

Disclosure of Acquisition of Shares or Voting Rights in Unlisted Companies- The details of acquisition of shares or voting rights in unlisted companies during the quarter in terms of sub-para 1 of para A of Part A of Schedule III are given below: Text Block

Textual Information(1)

Phoenix Kothari footwear limited allotted shares as on 06.12.2025. During the quarter, the Company was allotted additional equity shares by Phoenix Kothari Footwear Limited pursuant to fresh issue of shares. The said allotment resulted in a proportionate increase in the paid-up share capital of the investee company. Accordingly, although additional shares were allotted, there was no change in the aggregate percentage shareholding, which remained at 30% as at the end of the quarter.

